UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 8-K

CURRENT REPORT

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of report (Date of earliest event reported): August 9, 2024

CONSTRUCTION PARTNERS, INC.

(Exact name of registrant as specified in its charter)

Delaware (State or other jurisdiction of incorporation) 001-38479 (Commission File Number) 26-0758017 (I.R.S. Employer Identification Number)

290 Healthwest Drive, Suite 2 Dothan, Alabama 36303 (Address of principal executive offices) (ZIP Code)

(334) 673-9763 (Registrant's telephone number, including area code)

Not Applicable (Former name or former address, if changed since last report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

- ☐ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- ☐ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading symbol(s)	Name of each exchange on which registered
Class A common stock, \$0.001 par value	ROAD	The Nasdaq Stock Market LLC (Nasdaq Global Select Market)
Indicate by check mark whether the registrant is an emerging growth conthe Securities Exchange Act of 1934 (§ 240.12b-2 of this chapter).	mpany as defined in Rule 405 of the Secur Emerging growth company □	rities Act of 1933 (§ 230.405 of this chapter) or Rule 12b-2 o
If an emerging growth company, indicate by check mark if the registrant accounting standards provided pursuant to Section 13(a) of the Exchange		tion period for complying with any new or revised financial

Item 2.02. Results of Operations and Financial Condition.

On August 9, 2024, Construction Partners, Inc. issued a press release announcing its financial results for the fiscal quarter ended June 30, 2024. A copy of the press release is furnished as Exhibit 99.1 hereto, and the information contained in Exhibit 99.1 is incorporated herein by reference.

The information furnished pursuant to this Item 2.02, including Exhibit 99.1, shall not be deemed to be "filed" for the purposes of Section 18 of the Securities Exchange Act of 1934, as amended, and will not be incorporated by reference into any registration statement filed under the Securities Act of 1933, as amended, unless specifically identified therein as being incorporated therein by reference.

Item 9.01. Financial Statements and Exhibits.

(d) Exhibits.

Exhibit No.	<u>Description</u>
99.1**	Press release dated August 9, 2024
104*	Cover Page Interactive Data File (embedded within the Inline XBRL document)

^{*} Filed herewith.

^{**} Furnished herewith.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

CONSTRUCTION PARTNERS, INC.

Date: August 9, 2024 By: /s/ Gregory A. Hoffman

Gregory A. Hoffman

Senior Vice President and Chief Financial Officer



NEWS RELEASE

Construction Partners, Inc. Announces Fiscal 2024 Third Quarter Results

Revenue Up 22.7% Compared to Q3 FY23

Net Income Up 42.4% Compared to Q3 FY23

Adjusted EBITDA Up 30.5% Compared to Q3 FY23

Record Backlog of \$1.86 Billion

Company Raises FY24 Outlook

DOTHAN, AL, August 9, 2024 – Construction Partners, Inc. (NASDAQ: ROAD) ("CPI" or the "Company"), a vertically integrated civil infrastructure company specializing in the construction and maintenance of roadways across six southeastern states, today reported financial and operating results for its fiscal third quarter ended June 30, 2024.

Fred J. (Jule) Smith, III, the Company's President and Chief Executive Officer, said, "We are pleased to report strong third quarter results representing substantial year-over-year growth in revenue, net income, Adjusted EBITDA and Adjusted EBITDA margin. The demand environment remains strong across our geographic footprint of more than 70 local markets in the Southeast. Once again, our robust bidding environment contributed to growth in our project backlog to \$1.86 billion as of June 30, 2024. Based on the sustained industry demand and funding trends, the outstanding operational performance across our family of companies, and our visibility into the rest of our heavy work season, we are raising our fiscal 2024 outlook."

Revenues were \$517.8 million in the third quarter of fiscal 2024, an increase of 22.7% compared to \$421.9 million in the same quarter last year.

Gross profit was \$83.5 million in the third quarter of fiscal 2024, an increase of 30% compared to \$64.1 million in the same quarter last year.

General and administrative expenses were \$38.9 million, or 7.5% of total revenue, in the third quarter of fiscal 2024, compared to \$32.2 million, or 7.6% of total revenue, in the same quarter last year.

Net income was \$30.9 million in the third quarter of fiscal 2024, compared to net income of \$21.7 million in the same quarter last year.

Adjusted EBITDA(1) was \$73.2 million in the third quarter of fiscal 2024, an increase of 30.5% compared to \$56.1 million in the same quarter last year.

Project backlog was \$1.86 billion at June 30, 2024, compared to \$1.59 billion at June 30, 2023 and \$1.79 billion March 31, 2024.

Smith added, "As we enter the final quarter of our fiscal year, our team is dedicated to safely and efficiently building projects throughout our six southeastern states, while also integrating our three recent acquisitions. At CPI, we are also focused on organic growth, as evidenced by our 13% organic growth for the quarter. We continue to pursue the path to our ROAD-Map 2027 goals and create value for shareholders through improving returns on capital."

(1) Adjusted EBITDA and Adjusted EBITDA Margin are financial measures not presented in accordance with generally accepted accounting principles ("GAAP"). Please see "Reconciliation of Non-GAAP Financial Measures" at the end of this press release.

Fiscal Year 2024 Outlook

The Company is increasing guidance for fiscal 2024 with regard to revenue, net income, Adjusted EBITDA and Adjusted EBITDA Margin, as follows:

- Revenue in the range of \$1.835 billion to \$1.860 billion
- Net income in the range of \$73.5 million to \$76.5 million
- Adjusted EBITDA⁽¹⁾ in the range of \$219 million to \$228 million
- Adjusted EBITDA Margin⁽¹⁾ in the range of 11.9% to 12.3%

Ned N. Fleming, III, the Company's Executive Chairman, stated, "From a macro perspective, continued increasing funding for public projects at the federal, state and local levels coupled with a steady commercial project environment in the southeastern United States continue to drive growth at CPI. At the micro level of the business, the entire CPI team continues to effectively execute our strategic goals throughout our footprint. By expanding into new and adjacent markets through acquisitions while also growing organically, we are enhancing our relative markets share and achieving benefits of scale. We believe this stable and sustainable growth trajectory will continue to enhance value for all of our stakeholders."

Conference Call

The Company will conduct a conference call today at 10:00 a.m. Eastern Time (9:00 a.m. Central Time) to discuss financial and operating results for the fiscal quarter ended June 30, 2024. To access the call live by phone, dial (412) 902-0003 and ask for the Construction Partners call at least 10 minutes prior to the start time. A telephonic replay will be available through August 16, 2024 by calling (201) 612-7415 and using passcode ID: 13746739#. A webcast of the call will also be available live and for later replay on the Company's Investor Relations website at www.constructionpartners.net.

About Construction Partners, Inc.

Construction Partners, Inc. is a vertically integrated civil infrastructure company operating across six southeastern states. Supported by its hot-mix asphalt plants, aggregate facilities and liquid asphalt terminals, the company focuses on the construction, repair and maintenance of surface infrastructure. Publicly funded projects make up the majority of its business and include local and state roadways, interstate highways, airport runways and bridges. The company also performs private sector projects that include paving and sitework for office and industrial parks, shopping centers, local businesses and residential developments. To learn more, visit www.constructionpartners.net.

Cautionary Note Regarding Forward-Looking Statements

Certain statements contained herein that are not statements of historical or current fact constitute "forward-looking statements" within the meaning of Section 21E of the Securities Exchange Act of 1934. These statements may be identified by the use of words such as "may," "will," "expect," "should," "anticipate," "intend," "project," "outlook," "believe" and "plan." The forward-looking statements contained in this press release include, without limitation, statements related to financial projections, future events, business strategy, future performance, future operations, backlog, financial position, estimated revenues and losses, projected costs, prospects, plans and objectives of management. These and other forward-looking statements are based on management's current views and assumptions and involve risks and uncertainties that could significantly affect expected results. Important factors could cause actual results to differ materially from those expressed in the forward-looking statements, including, among others: our ability to successfully manage and integrate acquisitions; failure to realize the expected economic benefits of acquisitions, including future levels of revenues being lower than expected and costs being higher than expected; failure or inability to implement growth strategies in a timely manner; declines in public infrastructure construction and reductions in government funding, including the funding by transportation authorities and other state and local agencies; risks related to our operating strategy; competition for projects in our local markets; risks associated with our capital-intensive business; government requirements and initiatives, including those related to funding for public or infrastructure construction, land usage and environmental, health and safety matters; unfavorable economic conditions and restrictive financing markets; our ability to obtain sufficient bonding capacity to undertake certain projects; our ability to accurately estimate the overall risks, requirements or

personnel and maintain satisfactory labor relations; property damage, results of litigation and other claims and insurance coverage issues; risks related to our information technology systems and infrastructure; our ability to maintain effective internal control over financial reporting; and the risks, uncertainties and factors set forth under "Risk Factors" in the Company's most recent Annual Report on Form 10-K and its subsequently filed Quarterly Reports on Form 10-Q. Forward-looking statements speak only as of the date they are made. The Company assumes no obligation to update forward-looking statements to reflect actual results, subsequent events, or circumstances or other changes affecting such statements except to the extent required by applicable law.

Contacts:

Rick Black / Ken Dennard Dennard Lascar Investor Relations ROAD@DennardLascar.com (713) 529-6600

- Financial Statements Follow -

Construction Partners, Inc. Consolidated Statements of Comprehensive Income (unaudited, in thousands, except share and per share data)

]	For the Three Months Ended June 30,		For the Nine Mont		 	
		2024		2023		2024	2023
Revenues	\$	517,794	\$	421,893	\$	1,285,726	\$ 1,088,522
Cost of revenues		434,302		357,821		1,111,553	967,674
Gross profit		83,492		64,072		174,173	120,848
General and administrative expenses		(38,928)		(32,231)		(111,661)	(93,945)
Gain on sale of property, plant and equipment, net		1,093		1,499		2,960	4,825
Gain on facility exchange							5,389
Operating income		45,657		33,340		65,472	37,117
Interest expense, net		(4,673)		(5,039)		(12,987)	(13,801)
Other income		32		493		47	925
Income before provision for income taxes		41,016		28,794		52,532	24,241
Provision for income taxes		10,108		7,117		12,905	6,153
Net income		30,908		21,677		39,627	18,088
Other comprehensive income (loss), net of tax							
Unrealized gain (loss) on interest rate swap contract, net		(540)		4,127		(5,167)	(625)
Unrealized gain (loss) on restricted investments, net		(34)		(129)		279	(12)
Other comprehensive income (loss)		(574)		3,998		(4,888)	(637)
Comprehensive income	\$	30,334	\$	25,675	\$	34,739	\$ 17,451
Net income per share attributable to common stockholders:							
Basic	\$	0.60	\$	0.42	\$	0.76	\$ 0.35
Diluted	\$	0.59	\$	0.41	\$	0.75	\$ 0.35
Weighted average number of common shares outstanding:							
Basic		51,913,124		51,827,448		51,914,508	51,826,578
Diluted		52,654,882		52,293,846		52,572,429	52,114,438

Construction Partners, Inc. Consolidated Balance Sheets (in thousands, except share and per share data)

ASSETS		June 30, 2024	September 30, 2023		
		unaudited)			
Current assets:					
Cash and cash equivalents	\$	56,327	\$	48,243	
Restricted cash		2,116		837	
Contracts receivable including retainage, net		340,684		303,704	
Costs and estimated earnings in excess of billings on uncompleted contracts		32,550		27,296	
Inventories		104,554		84,038	
Prepaid expenses and other current assets		17,955		9,306	
Total current assets		554,186		473,424	
Property, plant and equipment, net		579,106		505,095	
Operating lease right-of-use assets		33,329		14,485	
Goodwill		200,333		159,270	
Intangible assets, net		20,879		19,520	
Investment in joint venture		84		87	
Restricted investments		17,016		15,079	
Other assets		27,163		32,705	
Total assets	\$	1,432,096	\$	1,219,665	
LIABILITIES AND STOCKHOLDERS' EQUITY	=	1,102,000	=	1,215,000	
Current liabilities:					
Accounts payable	\$	158,617	\$	151,406	
Billings in excess of costs and estimated earnings on uncompleted contracts	Ψ	113,195	Ψ	78,905	
Current portion of operating lease liabilities		7,324		2,338	
Current maturities of long-term debt		23,906		15,000	
Accrued expenses and other current liabilities		42,975		31,534	
Total current liabilities		346,017	_	279,183	
Long-term liabilities:		340,017		277,103	
Long-term debt, net of current maturities and deferred debt issuance costs		453,942		360,740	
Operating lease liabilities, net of current portion		26,762		12,649	
Deferred income taxes, net		34,895		37,121	
Other long-term liabilities		17,539		13,398	
Total long-term liabilities	_	533,138	_	423,908	
Total liabilities		879,155		703,091	
		8/9,133	_	/03,091	
Stockholders' equity: Preferred stock, par value \$0.001; 10,000,000 shares authorized and no shares issued and outstanding at June 30, 2024 and					
September 30, 2023 Class A common stock, par value \$0.001; 400,000,000 shares authorized, 43,926,017 shares issued and 43,763,213 shares		_		_	
outstanding at June 30, 2024 and 43,760,546 shares issued and 43,727,680 shares outstanding at September 30, 2023 Class B common stock, par value \$0.001; 100,000,000 shares authorized, 11,921,463 shares issued and 8,998,511 shares		44		44	
outstanding at June 30, 2024 and September 30, 2023		12		12	
Additional paid-in capital		275,562		267,330	
Treasury stock, Class A common stock, par value \$0.001, at cost, 162,804 shares at June 30, 2024 and 32,866 shares at September 30, 2023		(6,783)		(178)	
Treasury stock, Class B common stock, par value \$0.001, at cost, 2,922,952 shares at June 30, 2024 and September 30, 2023		(15,603)		(15,603)	
Accumulated other comprehensive income, net		13,807		18,694	
Retained earnings		285,902		246,275	
Total stockholders' equity		552,941		516,574	
Total liabilities and stockholders' equity	\$	1,432,096	\$	1,219,665	

Construction Partners, Inc. Consolidated Statements of Cash Flows (unaudited, in thousands)

	For	For the Nine Month		
		2024	2023	
Cash flows from operating activities:				
Net income	\$	39,627	\$	18,088
Adjustments to reconcile net income to net cash, cash equivalents and restricted cash provided by operating activities:				
Depreciation, depletion, accretion and amortization		67,468		57,769
Amortization of deferred debt issuance costs		223		22:
Unrealized loss on derivative instruments		184		1,408
Provision for bad debt		370		450
Gain on sale of property, plant and equipment		(2,960)		(4,825
Gain on facility exchange		_		(5,389
Realized loss on sales, calls and maturities of restricted investments		53		10
Share-based compensation expense		10,206		7,909
Loss from investment in joint venture		3		_
Deferred income tax benefit		(194)		(145
Other non-cash adjustments		(179)		(117
Changes in operating assets and liabilities, net of business acquisitions:				
Contracts receivable including retainage		(11,310)		22,777
Costs and estimated earnings in excess of billings on uncompleted contracts		(4,273)		(3,580
Inventories		(16,959)		(11,999
Prepaid expenses and other current assets		(1,194)		3,214
Other assets		(915)		(283
Accounts payable		635		(7,441
Billings in excess of costs and estimated earnings on uncompleted contracts		27,042		14,159
Accrued expenses and other current liabilities		5,370		(1,741
Other long-term liabilities		(16)		4,053
Net cash provided by operating activities, net of business acquisitions		113,181		94,542
Cash flows from investing activities:				
Purchases of property, plant and equipment		(70,410)		(79,046
Proceeds from sale of property, plant and equipment		8,047		12,640
Proceeds from facility exchange		_		36,987
Proceeds from sales, calls and maturities of restricted investments		2,860		1,403
Business acquisitions, net of cash acquired		(135,219)		(82,740
Purchase of restricted investments		(4,376)		(7,882
Net cash used in investing activities		(199,098)		(118,638
Cash flows from financing activities:				
Proceeds from issuance of long-term debt, net of debt issuance costs		149,385		53,000
Repayments of long-term debt		(47,500)		(9,375
Purchase of treasury stock		(6,605)		(139
Net cash provided by financing activities		95,280		43,486
Net change in cash, cash equivalents and restricted cash		9,363		19,390
Cash, cash equivalents and restricted cash:		,,,,,,		17,07
Cash, cash equivalents and restricted cash, beginning of period		49.080		35,559
Cash, cash equivalents and restricted cash, end of period	\$	58,443	\$	54,949
Cash, tash tqui atens and resoluted tash, that or period	Ψ	30,443	Ψ	37,777
Supplemental cash flow information:				
Cash paid for interest	\$	15,201	\$	14,319
Cash paid for income taxes	\$	4,285	\$	1,021
Cash paid for operating lease liabilities	\$	4,306		1,802
Non-cash items:		-		
Operating lease right-of-use assets obtained in exchange for operating lease liabilities	\$	22,986	\$	5,417
Property, plant and equipment financed with accounts payable	\$	2,490		2,078

Reconciliation of Non-GAAP Financial Measures

Adjusted EBITDA represents net income before, as applicable from time to time, (i) interest expense, net, (ii) provision (benefit) for income taxes, (iii) depreciation, depletion, accretion and amortization, (iv) share-based compensation expense, and (v) loss on the extinguishment of debt. Adjusted EBITDA Margin represents Adjusted EBITDA as a percentage of revenues for each period. These metrics are supplemental measures of our operating performance that are neither required by, nor presented in accordance with, GAAP. These measures have limitations as analytical tools and should not be considered in isolation or as an alternative to net income or any other performance measure derived in accordance with GAAP as an indicator of our operating performance. We present Adjusted EBITDA and Adjusted EBITDA Margin because management uses these measures as key performance indicators, and we believe that securities analysts, investors and others use these measures to evaluate companies in our industry. Our calculation of Adjusted EBITDA and Adjusted EBITDA Margin may not be comparable to similarly named measures reported by other companies. Potential differences may include differences in capital structures, tax positions and the age and book depreciation of intangible and tangible assets.

The following table presents a reconciliation of net income, the most directly comparable measure calculated in accordance with GAAP, to Adjusted EBITDA and the calculation of Adjusted EBITDA Margin for the periods presented:

Construction Partners, Inc. Net Income to Adjusted EBITDA Reconciliation Fiscal Quarters Ended June 30, 2024 and 2023 (unaudited, in thousands)

	F	For the Three Months Ended June 30,			
		2024		2023 (1)	
Net income	\$	30,908	\$	21,677	
Interest expense, net		4,673		5,039	
Provision for income taxes		10,108		7,117	
Depreciation, depletion, accretion and amortization		23,507		19,536	
Share-based compensation expense		4,039		2,737	
Adjusted EBITDA	\$	73,235	\$	56,106	
Revenues	\$	517,794	\$	421,893	
Adjusted EBITDA Margin		14.1 %)	13.3 %	

(1) The Company has historically included within the definition of Adjusted EBITDA an adjustment for management fees and expenses related to the Company's management services agreement with an affiliate of SunTx Capital Partners, a member of the Company's control group. Effective October 1, 2023, the term of the management services agreement was extended to October 1, 2028. As a result of the term extension, the Company no longer views the management fees and expenses paid under the management services agreement as a non-recurring expense. Accordingly, periods commencing subsequent to September 30, 2023 do not include an adjustment for management fees and expenses, and the Company has recast comparative Adjusted EBITDA and Adjusted EBITDA Margin for the three and nine months ended June 30, 2023 to conform to the current definition.

Construction Partners, Inc. Net Income to Adjusted EBITDA Reconciliation Fiscal Year 2024 Updated Outlook (unaudited, in thousands, except percentages)

	F	For the Fiscal Year Ending September 30, 2024				
		Low	High			
Net income	\$	73,500	\$	76,500		
Interest expense, net		17,500		19,500		
Provision for income taxes		24,000		25,000		
Depreciation, depletion, accretion and amortization		90,000		92,000		
Share-based compensation expense		14,000		15,000		
Adjusted EBITDA	\$	219,000	\$	228,000		
Revenues	\$	1,835,000	\$	1,860,000		
Adjusted EBITDA Margin		11.9 %)	12.3 %		